

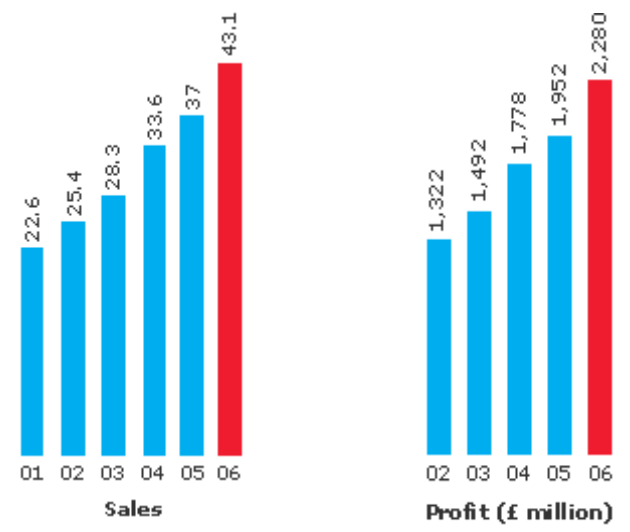


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Tesco at a glance

Tesco is one of the world's leading international retailers. Since the company first used the trading name of Tesco, in the mid 1920s, the group has expanded into different formats, different markets and different sectors.

Tesco has a long term strategy for growth, based on four key parts: growth in the Core UK business to expand by growing internationally to be as strong in non-food as in food and to follow customers into new retailing services.



Year of entry Number of stores Sales area (million sq ft) **Planned store openings 2007/08**

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				<i>(inc acquisitions)</i>
UK		1,988	27.8	<i>142</i>
Czech Republic	1996	84	4.1	<i>24</i>
Hungary	1994	101	4.8	<i>14</i>
Poland	1995	280	6.5	<i>54</i>
Rep. of Ireland	1997	95	2.3	<i>9</i>
Slovakia	1996	48	2.5	<i>17</i>
Turkey	2003	30	1.1	<i>49</i>
China	2004	47	4.2	<i>10</i>
Japan	2003	109	0.3	<i>35</i>
Malaysia	2001	19	1.9	<i>7</i>
South Korea	1999	91	5.1	<i>51</i>
Thailand	1998	370	7.5	<i>162</i>
		3,262	68.1	<i>574</i>

(correct to end of last financial year - 24 Feb 2007)

Core UK

- Market leader
- Multi-format
- Competitive market
- Strong loyalty Clubcard Programme

International

- 11 markets throughout Europe and Asia

Market leader in five countries
 Multi-format approach
 Local offer, in response to local customers

Non-food

Growing non-food market share
 Non-food sales growing faster than core operations
 Launch of Tesco Direct

Retailing services

tesco.com
 Tesco Personal Finance
 Tesco Telecoms

Tesco employs over 450,000 people in its businesses around the world and aims to deliver a consistently strong customer offer on every visit and every transaction by focusing on the Group's core purpose: **to create value for customers to earn their lifetime loyalty.**

This core purpose is delivered through the Tesco values: **no-one tries harder for customers** and **treat people how we like to be treated.**

Tesco's Board comprises six Executive Directors and seven independent Non-Executive Directors, in addition to the Non-executive Chairman:

David Reid	Non-executive Chairman
Rodney Chase CBE	Deputy Chairman and Senior Non-executive
Sir Terry Leahy	Chief Executive
Richard Brasher	Commercial and Marketing Director
Philip Clarke	International and IT Director
Andrew Higginson	Finance and Strategy Director
Tim Mason	President and Chief Executive Officer Fresh and Easy Neighbourhood Market
Lucy Neville-Rolfe CMG	Corporate and Legal Affairs Director
David Potts	Retail and Logistics Director
Charles Allen CBE	Non-executive Director
Karen Cook	Non-executive Director
E Mervyn Davies CBE	Non-executive Director
Dr Harald Einsmann	Non-executive Director
Ken Hydon	Non-executive Director
Carolyn McCall	Non-executive Director

Jonathan Lloyd Company Secretary

Tesco PLC is listed on the London Stock Exchange, with ticker symbol TSCO and has a Level 1 OTC American Depositary Receipt (ADR) Programme in the United States, with ticker TSCDY.

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